Approved For Release 2002/05/06 : CIA-RDP78-04718A000700160016-2 OGC Has Reviewed



ro : DIR (KUBARK)

FROM : Amditor-in-Chief

SUBJECT: Report on Finance and Audit Activities, European Area, as of July 22nd, 1953.

EXTRACT

10.

recurrement in the Field. Likewise there is an urgent need for a sound preperty accounting system. In view of the fact that the chief of Headquarters Procurement Division recently visited Europe and was advised of the above needs, it is assumed that he has made an appropriate report to Headquarters. Further, I know that before I left Washington, a study on the proper system for accounting for property was nearing completion and it is expected that this will take care of many of the problems noted here. Instructions on these matters should be issued as soon as possible in view of the fact that conditions in the Field are far from satisfactory."







Tab B

VIA: AIR POUCH	DISPATCH NO.:
	DATE: 24 September 195
	05744.0
MEMORANDUM FOR:	SENIOR TEPRESENTATIVE, 25X1A6
SUBJECT:	Europe-Near East-Africa Logistics Problems

- 1. Reports from various officials who have returned from the European-Near East-Africa areas in recent months indicate an urgent need for the establishment of an effective, uniform field logistics system, adequate to serve both operational support needs, and Agency over-all control and accounting requirements.
- 2. Particular reference is made to the recommendations of the Chief of Logistics, Headquarters, in his trip report of a recent visit to your station, a copy of which was forwarded to you 2 June. I have noted these recommendations, and I concur in them. In general, deficiencies were noted in the following respects:
 - a. Maintenance of accountable records

b. Centrol of local procurement

c. Seveillance and care of Agency property

d. Supply discipline

- e. Control of real estate
- J. These deficiencies appear to be present in some degree in all our operating areas. To help you eliminate them, we have intensified our efforts 1A to develop uniform and operating proce- 25X1A dures. These will be published shortly as activities. In addition, I believe it is essential that Headquarters guidance be furnished in implementing these directives.
- including a regresentative from your Headquarters Area Division, will proceed to Europe, probably in early October, to provide on-the-spot expert assistance in establishing a uniform field logistics system. This team, operating from will provide one or more specialists to visit each station in your area. The team's activities will include:

a. Proper identification of all Agency property.

- b. Accomplishment of a complete physical inventory of all Agency assets.
- c. Installation of adequate and uniform property records and procedures.
- 5. a. Team members will be on a temporary duty status, and may be retated if warranted by length of absence of any team member from Headquarters.

25X1A6a

Approved For Release 2002/05/06 : CIA-RDP78-04718A000700160016-2

		· · · · · · · · · · · · · · · · · · ·
25X1A6a	of guidance and supervision permanent change of station rear tour of duty basis, wit	h responsibilities as indicated below:
	(1) Supervising and establishment of its mis	directing the logistics team in the sion.
	(2) Farmishing you of your logistics activity portation, real estate a	with assistance in the continuing operation ties, namely, supply, procurement, trans- and construction.
	Headquarters of material	n the development and proper submission to requirements, and making recommendations edistribution within the Theater of Agency of those requirements.
25X1A6a	bases in	e development and establishment of support and making recommendations to Head- e operations and area support responsibility.
	(5) Making recomment policies and procedures.	edations to Headquarters on logistics
25X1A9a	coerdinator during his t	Chief, Supply Division, Agency en designated team chief and logistics cour abroad. There will be no change in egistics responsibilities and authorities Chiefs and Senior Representatives.
25X1A9a 25X1A6a 25X1A2d2	of the Senior Represents the Chief of Administrat	ion. to the Chief of Logistics, for
25X1A9a 25X1A2d2	the apcomplishment of hi communication to Headqua stration.	s mission. s channel for arters will be thru the Chief of Admini-
25X1A9a	s. will have	re no logistics command function, but will
previo	ency, and I am sure that yo	sistance. His mission is important to we will give him your full cooperation and
		/s/
ro/sd	109G:mt (23 Sept 1953)	ALLEN W. DULLES Director
Distr 2 - D	ibution:	Concur:
2 + A		/s/ Lawrence R. Houston
2 - D	D/P	Acting Deputy Director
1 - L 1 Aps		(Administration) CIA-RDP78-04718A000700160016-2 25X1A9
		2- for Deputy Director (Flans)

Approved For Release 2002/05/06 : CIA-RDP78-04718A000700160016-2

A Fire Information

Oct 16 1953

Memorandum for: Acting Deputy Director (Administration)

Subjects

Establishment of Accountability in the Field

- 1. The Legistics Office is sending a team to the European area on or about 15 October 1953 to inventory material at field stations and to establish records and procedures consonant with Agency regulations.
- 2. Previous visits to the field have indicated that, in most instances, preperty records are highly inaccurate or non-existent. This condition is attributable to shortages of trained personnel, lack of comprehensive instructions and procedures, and lack of supply discipline. In view of these conditions, we propose to furnish the team with all available headquarters records of property at stations in that area, to instruct the team to establish property records on the basis of inventory, and to require Reports of Survey for shortages on the basis of headquarters records and/or current local records. Where current records reflect any indication of misuse, misappropriation or improper disposition of property, action will be taken in accordance with applicable regulations.
 - 3. Your approval is requested.

JAMES A. GARRISON
Chief of Logistics

CONCURRENCE: DATE: APPROVAL: DATE:

25X1A9a

25X1A9a

25X1A9a

25X1A9a

25X1A9a

26 Oct. 53

Acting Deputy Director (Administration)

 MEMORANEUM FOR: Acting Deputy Director (Administration)

	SUBJECT: Report by Auditor-in-Chief on Finance and Audit Activities in European Area as of 22 July 1953	
	1. In the extract from referenced report (Tab A), the Auditor-in-Chief pointed out the need in the field for better control over procurement and for a sound property accounting system.	r
	2. These same needs were also observed by the Chief of Logistics at the time of his visit to this area. As a result, a team of logistics specialists from headquarters Logistics Office was recently sent to Europe to provide on-the-spot expert assistance in establishing a uniform field logistics system. This team, operating from	S
25X1A 25X1A6a	will provide one or more specialists to visit each station in Europe, the Near East, and North Africa.	on
25X1A6a	3. A team Chief from headquarters Logistics Office has been assigned to for two years on a permanent change of station basis to provide continuity of guidance and supervision for this project.	Э
25X1A6a	4. The responsibilities and authority of the Logistics Team and its Chare set out in detail in memoranda from the DCI to the field (e.g., memo to Tab B), and in the memorandum from Chief of Logistics to A-DD/A (Tab	
25X1A6a	5. The Senior Representative, and the team Chief advised on 31 October 1953 that the work of the team was progressing satisfactorily with complete cooperation of the entire staff	
25X1A6a	6. In addition to the team sent to Europe, representatives of the Comp troller and the Logistics Office were assigned to headquarters on TDY to establish and install stock and financial control of property in consist	ent
25X1A6a	with Headquarters procedures 2 Sept. 1953).	5X1/
25X1A6a	7. The Senier Representative in advised that the mission of the two representatives of the Comptroller and Logistics Office was completed on 19 October 1953, and that priority attention was being given to establishment of inventory and operation procedure by 30 November 1953. He called Head-quarters' attention to the excellent performance of these representatives an advised that their visit had been of considerable benefit to all concerned.	t
25X1A	2h Oct. 1953)	

Approved For Release 2002/05/06: CIA-RDP78-04718A000700160016-2

1166-0

6. We feel confident that the deficiencies pointed out by the Auditorin-Chief will be greatly reduced, if not entirely eliminated, by the steps taken.

> JAMES A. GARRISON Chief of Logistics

Encls.

Tab A - Extract of Report on Finance and Audit Activities, European Area, as of 22 July 1953 by Auditor-in-Chief

Tab B - Memo of 24 Sept. 1953 from PCI to

Tab C - Heme for A-DD/A from C/LO dated 16 Oct. 1953, subj: Establishment of Accountability in the Field

25X1A6a

TO : DER (KUBARK)

FROM : Anditor-in-Chief

SUBJECT: Report on Finance and Audit Activities, European Area, as of July 22nd, 1953.

BXIRACT

10.

procurement in the Field. Likewise there is an argent need for a sound property accounting system. In view of the fact that the chief of Headquarters Procurement Division recently visited Europe and was advised of the above needs, it is assumed that he has made an appropriate report to Headquarters. Further, I know that before I left Washington, a study on the proper system for accounting for property was nearing completion and it is expected that this will take care of many of the problems noted here. Instructions on these matters should be issued as soon as possible in view of the fact that conditions in the Field are far from satisfactory."

/=/	
	25X1A9a

Approved For Release 2002/05/06 CIA-RDP78-04718A000700160016-2 25X1A2g

	VIA: AIR POUCH	19:	DISPATCH NO.:
C			DATE: 2h September 1953
p	MEMORIANDUM FOR:	SENIOR REPRESENTATIVE,	25X1A6a
	Subject:	Burope-Near East-Africa Lo	gistics Problems
	Near Sast-Africa	greas in recent months ind	have returned from the European- licate an urgent need for the estab- listics system, adequate to serve over-all control and accounting
	Logistics, Head	purters, in his trip report	e recommendations of the Chief of of a recent visit to your station, I have noted these recommendations were noted in the following
	a. Me	intenance of accountable rec	ords
	b. Cqu	strol of local precurement	
		reillance and care of Agenc	y property
		atrol of real estate	
	3. These	deficiencies appear to be pr	resent in some degree in all our
Г	operating areas.	TO NATE YOU ELLISTIMATE CAR	m, we have intensified our efforts
.6a	including a regit to lurope, probin establishing will	resentative from your Headqually in early Setober, to proper a uniform field logistics of	om the Agency Logistics Office, narters Area Division, will proceed ovide on-the-spot expert assistance system. This team, operating from lists to visit each station in your
	a. Pr b. Am assets.	sper identification of all somplishment of a complete p	gency preperty. hysical inventory of all Agency
	o. In		amiform property records and
		warranted by length of abse	orary duty status, and may be mos of any team member from

25X1A

25X1A6

25X1A6a	permanent change of stati	en to this project. He will be sent of on a normal to with responsibilities as indicated believed.	n
		and directing the legistics team in the	,
	(2) Farminhing your logistics act pertation, real estate	on with assistance in the continuing of lvities, namely, supply, precurement, a and construction.	eration trans-
	to Headquarters on the	in the development and proper submissial requirements, and making recommends redistribution within the Theater of ting those requirements.	the Roman
25X1A6a	quarters for their fut	the development and establishment of a and making recommendations to making recommendations to make operations and area support responsi	ead- sibility.
	(5) Making recomm policies and procedure	endations to Headquarters on logistics s.	
25X1A9a	Logistics Office, has coordinator during his currently established	chief, Supply Division, A been designated team chief and logistic tour abroad. There will be no change logistics responsibilities and authorities and Senior Representatives.	Cs
25X1A9a	(2)		
25X1A6a	of the Senior Represent	will be under the administrative contative, but will be responsible to the Chief of Engint	Y
25X1A2d2	the Chief of Administr	tion, to the Chief of Logistic	s. for
25X1A9a	The second secon		45° m
25X1A2d2	stration.	earters will be thru the Chief of Admir	li-
25X1A9a			
provi	gency, and I am sure that	ive no logistics command function, but issistance. His mission is important to will give him your full cooperation	
		/s/	
LO/SD:	:0HB:mt (23 Sept 1953)	ALLEN W. DULLES Director	
Distri 2 - DO	bution:	Concur:	
2 - A-	DD/A	/s/ Lawrence R. Houston	
1 - LO		Acting Ceputy Arector	15-completes according
1 - SE	Mayed For Pelassa 2002/05/0	6 : CIA-RDP78-04718A000700160016-2	
	Approved to thelease 2002/05/0	6 . CIA-RDP76-04718A000700160016-2	25X1A9

-2-



CONFIDENTIAL Oct 26 1953

Memorandum for: Acting Deputy Mirector (Administration)

Subject:

Establishment of Accountability in the Field

- 1. The logistics Office is sending a team to the European area on or about 15 October 1953 to inventory material at field stations and to establish records and precedures consonant with Agency regulations.
- 2. Previous visits to the field have indicated that, in most instances, property records are highly inaccurate or non-existent. This condition is attributable to shortages of trained personnel, lack of comprehensive instructions and procedures, and lack of supply discipline. In view of these conditions, we propose to furnish the team with all available headquarters records of property at stations in that area, to instruct the team to establish property records on the basis of inventory, and to require Reports of Survey for shortages on the basis of headquarters records and/or current local records. Where current records reflect any indication of misuse, misappropriation or improper disposition of property, action will be taken in accordance with applicable regulations.
 - 3. Your approval is requested.

/s/ JAMES A. GARRISON Chief of Logistics

CONCURRENCE:

DATU:

APPROVAL:

TATE:

25X1A9a

/s/
Acting General Counsel

16 Jet. 53

Acting Deputy Director (Administration)

16 Oct 53

25X1A9a

for AuditorGin-Chief

16 Oct. 53

CONFIDENTIAL